LAHEY HOSPITAL & MEDICAL CENTER

2016 Hospital Profile

Burlington & Peabody, MA
Teaching Hospital
Northeastern Massachusetts

Lahey Hospital & Medical Center is a non-profit teaching hospital located in the Northeastern Massachusetts region. It is among the larger acute hospitals in Massachusetts and one of nine transplant centers in Massachusetts. Lahey Hospital & Medical Center saw an increase of 9.0% in inpatient discharges from FY12 to FY16. Lahey Hospital & Medical Center has been profitable each year from FY12 to FY16, posting a total margin of 5.7% in FY16, matching the cohort median. In each of the five years, the total margin of the hospital has been at or near the median of its peer cohort.

Overview / Size

Hospital System Affiliation:

Change in Ownership (FY12-16):

Lahey Health - 2012

Total Staffed Beds:

345, among the larger acute hospitals

Coccupancy:

87.1%, > cohort avg. (79%)

Special Public Funding:

Not Applicable

Trauma Center Designation:

Adult: Level 2

Case Mix Index:

1.50, > cohort avg. (1.07); > statewide (1.07)

Financial

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Inpatient NPSR per CMAD:	\$11,999
Change FY15-FY16:	0.2%
Inpatient:Outpatient Revenue in FY16:	33%:67%
Outpatient Revenue in FY16:	\$462,961,901
Change FY15-FY16:	6.0%
Total Revenue in FY16:	\$924,425,554
Total Surplus (Loss) in FY16:	\$52,364,958

Payer Mix

Public Payer Mix:	60.1% (Non-HPP* Hospital)
CY15 Commercial S-RP:	1.01
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Harvard Pilgrim Health Care
	Tufts Health Plan

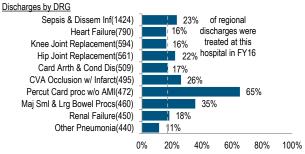
Utilization

Inpatient Discharges in FY16:	23,805
Change FY15-FY16:	6.9%
Emergency Department Visits in FY16:	61,444
Change FY15-FY16:	5.5%
Outpatient Visits in FY16:	794,105
Change FY15-FY16:	-12.8%

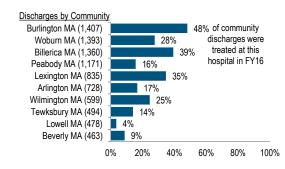
Quality

Quality	
Readmission Rate in FY15:	15.7%
Change FY11-FY15 (percentage points):	1.0%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?

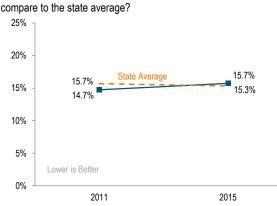


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?

--- Hospital (23,805) = 17% of total regional discharges



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

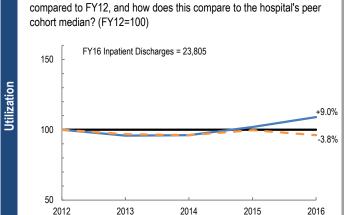
2016 HOSPITAL PROFILE: LAHEY HOSPITAL & MEDICAL CENTER

How has the volume of the hospital's inpatient discharges changed

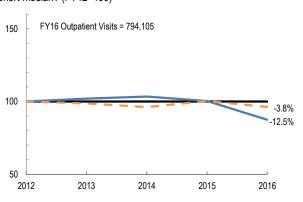
Cohort: Teaching Hospital

Patient Revenue Trends

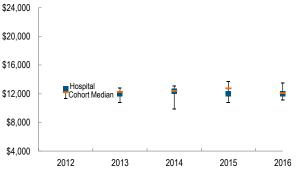




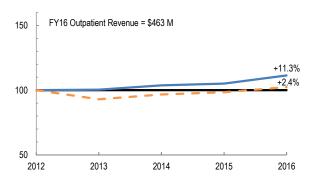
How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

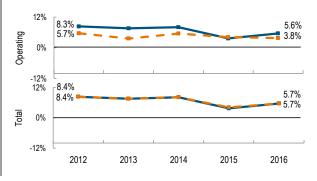


How have the hospital's total revenue and costs changed between FY12 and FY16?

Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 816	\$ 794	\$ 821	\$ 837	\$ 924
Non-Operating Revenue	\$ 0	\$ (0)	\$ 1	\$ 1	\$ 1
Total Revenue	\$ 817	\$ 794	\$ 822	\$ 838	\$ 924
Total Costs	\$ 748	\$ 734	\$ 755	\$ 806	\$ 872
Total Profit (Loss)	\$ 68.3	\$ 60.1	\$ 67.2	\$ 31.4	\$ 52.4

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.